

Corporation Board of Directors Commission Executive Committee

October 27th, 2025



Opening Agenda Items

- Quorum
- Declarations of Conflict of Interest
- Approval of minutes from August 25th, 2025 Meeting
- Public comment

Message from the Executive Director

Rich Fitzgerald, Executive Director

Agenda Item 4



Message from the Executive Director

- Important Finance Updates
- Butler County Municipal Meeting September 8th
 - SPC is happy to attend similar meetings in other counties!
- DC Fly-In
- TIP Public Meetings Ongoing
 - Second round starts Q1 2026
- Additional Recaps in Full Commission

Finance Update

Jennifer Liptak, Deputy Executive Director/COO

Ailisa Sobien, Director of Finance

Agenda Item 5



Finance Update

- Financial Status
 - Revenues and Expenditures as of August 31, 2025
 - SPC Operational Restrictions Implemented
- Audit Update
 - Anticipated Completion in November
- Loan Update
 - Bridge Loan Application Status

Financial Report

Revenues	Approved Budget	Actual to Date	Percent of Budget
Total Project Related Revenues	\$29,817,137	\$3,139,251	10.53%
Total Revenues	\$29,817,137	\$3,139,251	10.53%

Expenditures	Approved Budget	Actual to Date	Percent of Budget
Total Project Expenditures	\$29,817,137	\$3,139,251	10.53%
Total Expenditures	\$29,817,137	\$2,139,251	10.53%

For the period July 1, 2025 to August 31, 2025

Long Range Plan Overview

Lillian Gabreski, Director of Transportation

Agenda Item 6



2027 Long Range Plan

- May 16th Long Range Plan Kickoff Meeting
- Affirm direction of 2027 Long Range Plan
- First Task-> Identify existing conditions, key trends, emerging forces to plan for strategies and goals of next Long Range Plan



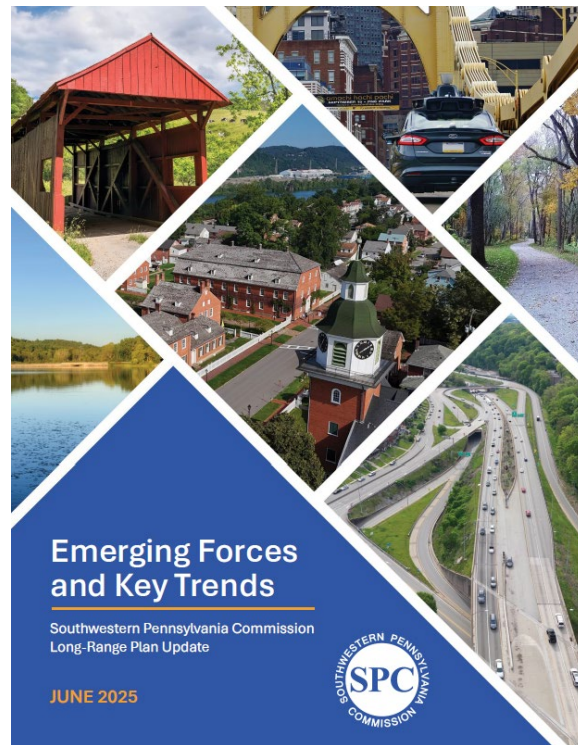
Existing Conditions Profile

- What are the existing conditions in our region?
- Overview of baseline conditions of categories of sociodemographic, employment, housing, transportation and freight network conditions, and more
- What are the planning implications?
 - i.e. *“Depression-era bridges represent 12 percent of the state bridge stock and will need to be rehabilitated or replaced in the coming years”*
 - *“Only 1,331.25 miles of roadway in the region are eligible for NHPP funding...The vast majority of the region’s roadways must rely on other funding sources for improvement. These other funding sources are more flexible but in high demand.”*



Emerging Forces and Key Trends

- Emerging Forces:
 1. Socioeconomic
 - Population, Jobs
 2. Land Use / Development
 - Housing, Infrastructure, Environmental/Resiliency
 3. Technology
 - EV/AV, Broadband, AI, Data Centers
 4. Funding
 - Shortfalls, PPPs, Discretionary Grants
 5. Transportation
 - Safety, Micromobility, Asset Management, Transit



Emerging Forces and Key Trends



Emerging Forces and Key Trends

How can we adapt to the **Socioeconomic** Forces of Change that are currently underway and take full advantage of the opportunities they create?

Population

Since 2010, the region has experienced a loss of 61,345 people, roughly equivalent to the entire population of Armstrong County.

Twenty-four counties in Pennsylvania now have more senior citizens than youth (under 20). Four of those counties are located within the SPC region (Armstrong, Beaver, Fayette, and Westmoreland).¹

Jobs

Despite the region graduating over 40,000 college students annually, nearly half of them relocate to other cities or market areas.

As Pittsburgh continues to evolve into an energy and technology hub with a growing emphasis on medical research, the region needs to address the shortages currently faced by the technology and medical sectors.

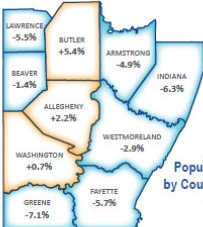


Emerging Forces and Key Trends

SOCIOECONOMICS

A thriving region is characterized by manageable population growth, a high proportion of working-age residents, and a diverse, stable economy matched by the needed workforce.

The SPC region does have an increasingly diverse economy, although employers are facing ongoing challenges in filling many positions. The high percentage of older residents means fewer workers, and alters demand for transportation and other services.



County	Change (%)
Lawrence	-5.5%
Butler	+5.4%
Armstrong	-4.9%
Indiana	-6.3%
Allegheny	+2.2%
Westmoreland	-2.9%
Washington	+0.7%
Greene	-7.1%
Fayette	-5.7%
Beaver	-1.4%

POPULATION

- ▶ Since 2010, the region has lost an estimated 2.4% of its population, or more than 61,000 people—a number roughly equivalent to the population of Armstrong County.
- ▶ Armstrong, Beaver, Fayette, and Westmoreland counties now have more senior citizens than youth.
- ▶ With nearly 25% of the region's residents past retirement age and an overall population decline, employers are facing ongoing challenges in filling jobs and providing reliable services.

JOBS

- ▶ Workforce shortages are a challenge in the SPC region and nationwide, for most industries. As Pittsburgh continues to evolve into an energy and technology hub with a growing emphasis on medical research, demand for a workforce skilled in those sectors will increase.
- ▶ Despite the region graduating more than 40,000 college students every year, nearly half of move out of the region.
- ▶ The percentage of the region's employees who work from home at least part of the week has tripled since before the pandemic, to 15.1%. This makes it feasible for more people to live farther from the office, and reduces the demand for office space in city centers—as well as demand for rush-hour transportation to and from those sites.

2055 LONG-RANGE PLAN • Early Regional Trends Analysis • www.spcregion.org

Developing Strategies

- Next Step: Convening of expert panels to start to p to address the emerging forces the team has ident
- These strategies and ultimately goals will shape the Plan, TIP, and all other SPC programs.
- Five Expert Panels for the corresponding Five Emer circulate list of suggested contacts for your review.
- Task 1: Identify members of expert panels
- Task 2: Identify Locations and Dates for Expert Panel



Strategy 1: Raise the Profile of Skilled Labor Blue Collar Careers

In order to fill the increasing number of jobs in skilled trade industries, efforts must be made to break the stigma attached to available jobs in blue collar jobs (such as heavy machinery, etc.). Partner with local workforce boards to implement training that emphasizes problem solving and leadership skills to show that these jobs have opportunities for advancement.

Implement a public education strategy showing that skilled labor is a viable path to success. Encourage training in schools from early ages to both increase awareness of these trades and encourage hands-on work experience such as apprenticeships. Build partnerships with educators and employers to understand employer needs and post-secondary employment options. Place as much emphasis on skilled labor tracks as academic tracks.

Partners for Implementation

Employers, workforce investment boards, trade associations, universities, K-12 schools, chambers of commerce, trade schools



Strategy 2: Focus on Soft Skill Training

Encourage training programs to focus on soft skills. Local schools and universities can develop programs that focus on soft skills and industry specific training. Schools and training programs can incorporate transition plans with employment goals into graduation requirements.

Regional partners can help expose students to a greater range of jobs to increase their awareness of career opportunities. Network with universities to secure funding to support education and leadership training to help move employees up the ladder. Provide or arrange for flexible and easy to use on-the-job training funds for companies to train employees and promote awareness of existing resources to aid with these goals.

Partners for Implementation

Employers, workforce investment boards, trade associations, universities, K-12 schools, chambers of commerce, local governments

Long Range Plan Timeline

- **October 2025:** SPC Executive Committee Briefing
- **December 2025:** SPC Commission Briefing
- **March 2026:** Expert Resource Panel Meeting 1
- **April 2026:** Survey 1
- **May 2026:** Expert Resource Panel Meeting 2
- **July 2026:** Public Workshop
- **October – November 2026:** Fall Public Meetings and Survey 2
- **April - May 2027:** Spring Public Meetings
- **June 2027:** Long Range Plan Adoption

Other Business

Agenda Item 7



**Next Meeting Date:
December 15th, 2025**

Agenda Item 8



Adjourn

